

## Appendix 1

Ref	Directorate	Risk Assessment	Title	Brief description	Director	2023/24 £m	2024/25 £m	2025/26 £m	Pending EIA
1	Non-Service	Low	Reduction in pension costs	Reduction in number of retirees for historic pension costs	TBC	-0.102	0.000	0.000	N/A
10		Low	Outcome of Pensions Actuarial Review	Reduced pension costs post actuarial review	TBC	-7.000	0.500	0.500	N/A
2		Low	Reduction in Senior Management Costs	Reduction in senior management costs as outlined in the LGR Business Case	TBC	-2.900	0.000	0.000	Completed
3		Medium	Reduction in staffing costs	Reduction in staff costs as outlined in the LGR Business Case	TBC	-1.000	-4.000	-4.400	Yes
	<b>Non-Service Total</b>					<b>-11.002</b>	<b>-3.500</b>	<b>-3.900</b>	
4	Resources	High	Systems consolidation through contracts and licence rationalisation	ICT consolidation in systems, contracts and licences as outlined in the LGR business case	TBC	-0.248	0.000	0.000	Yes when individual decisions are made
5		Low	Property - Rental Income	Additional rental income from council owned premises	TBC	-0.502	-0.003	0.000	N/A
6		Low	Rationalisation of contracts for mobiles, apps, decommissioning equipment, software, and other contracts	ICT consolidation including mobile phones, applications, licences and other equipment including decommissioning from low risk contracts	TBC	-0.595	-0.081	0.000	Yes when individual decisions are made
7		Low	LGR savings in Internal Audit	Revised Contract cost for Internal Audit as a consequence of LGR	TBC	-0.140	-0.100	0.000	N/A
8		Low	Review of Telephone line usage	Audit of requirement and reduction of PSTN lines (lifts, alarms etc.)	TBC	-0.050	0.000	0.000	Yes
9		Low	Various Supplies and Services	Reduction in Printing and Stationery, Car Allowances, Comms and Computing costs budget	TBC	-0.006	0.000	0.000	N/A
11		Low	Dividends from Companies	Income from dividends from Council owned companies	TBC	-1.700	0.300	0.500	N/A
12		Low	Reduction in insurance premiums from having one contract	Savings in insurance from having one contract	TBC	-0.400	0.000	0.000	N/A
13		Low	Reduction in contract costs for Treasury Management Advice	Savings in Treasury Management advice from having one contract	TBC	-0.025	0.000	0.000	N/A
14		Low	Housing Benefit Admin Grant	Increase in Administration Grant of 2%	TBC	-0.028	0.000	0.000	N/A
15		Low	Council Tax Support Admin Grant	Increase in Administration Grant of 2%	TBC	-0.028	0.000	0.000	N/A
16		Low	Subscriptions	Saving resultant from joining services up - we only need to pay for 1 set of subscriptions & not 4	TBC	-0.005	0.000	0.000	N/A
17		Low	Rental Costs	Budget previously used to fund outreach surgeries in SSDC - no longer required.	TBC	-0.005	0.000	0.000	N/A
18		Low	NNDR Admin Grant	Increase to NNDR Admin grant as is usual each year	TBC	-0.016	0.000	0.000	N/A
19		Low	Discretionary Council Tax Support	This budget is no longer required as now one central provision for support built into the scheme agreed	TBC	-0.050	0.000	0.000	N/A
20		Low	Reduction in Running Costs at Park and Ride Sites	Reduction in running costs following a business rates review.	TBC	-0.067	0.000	0.000	N/A
21		Medium	Absorb SWT general fund maintenance formerly recharged from HRA	Operating model will separate General Fund and Housing Revenue Account (HRA) maintenance functions across the estate, current recharge from HRA to General Fund at Somerset West and Taunton District Council will cease.	TBC	-0.332	0.000	0.000	N/A
22		Medium	Consolidation of Maintenance and Facilities Management Services and optimisation of repairs and maintenance	Consolidation of maintenance and facilities management incl repairs and maintenance budgets	TBC	-0.294	-0.050	0.000	N/A
23		Medium	Firewall consolidation	Consolidation of contract	TBC	-0.019	-0.003	0.000	N/A
24		Medium/ High	Property Rationalisation and Divestment	Savings in premises running costs from property rationalisation, disposal and asset transfer or divestment. These savings will be delivered through reviews of the Somerset Council property estate and asset devolution initiatives.	TBC	-0.147	-0.225	-0.200	Yes when individual decisions are made
	<b>Resources Total</b>					<b>-4.658</b>	<b>-0.162</b>	<b>0.300</b>	

25	Communities Services	High	Reduction in CCTV maintenance budget across the whole Somerset service at 20%	Reduction in CCTV maintenance budget across the whole Somerset service. At 20% this will equate to a reduction in roughly 46 cameras across Somerset from the current 225 total provision	TBC	0.000	-0.050	0.000	Yes
26		High	Supplies and Services	Various savings in marketing and promotions in Building Control	TBC	-0.005	0.000	0.000	Yes
27		High	South Somerset Heritage Collection	Reduction in operating costs for the South Somerset Heritage Collection	TBC	-0.001	0.000	0.000	Yes
28		Low	Supplies and Services	Various savings including printing and postages	TBC	-0.031	0.000	0.000	N/A
29		Low	Homefinder Somerset contract with Locata	The contract for the annual support costs to provide the front and back office systems to administer HomefinderSomerset will fall by 33% from the 1st of April 2023 following LGR.	TBC	-0.016	0.000	0.000	N/A
30		Low	Countryside - Increased Café and agri environment income	Income generation is already strong but could improve next year.	TBC	-0.013	0.000	0.000	N/A
31		Low	Cessation of SWT External Harbour Master Contract	Saving already implemented in September 2022.	TBC	-0.018	0.000	0.000	N/A
32		Low	Reduction in Watchet Harbour dredging activity	There is no minimum specification for the annual dredging undertaken by SWT and the budget holder advises that the annual dredging budget can be safely reduced by 20K and still enable adequate dredging to be undertaken.	TBC	-0.020	0.000	0.000	N/A
33		Low	Cessation of Pest Control Service in South Somerset District	South Somerset DC provide an in-house pest control service serving primarily domestic customers, but with some commercial customers. This service is non-statutory and is no longer provided by the other 3 district councils.	TBC	-0.046	0.000	0.000	Yes
34		Low	Increased Berrow & Brea Beach Parking fees	An annual increase of 50 pence for car parking (this could potentially be increased at a faster rate subject to a future review)	TBC	-0.010	-0.012	-0.012	Yes
35		Low	Consolidate and increase Licensing Fees	Fees and charges consolidated as far as possible, but with some local variation to continue. Detailed justification created for all charges. Whilst many charges have increased, the overall income budget has not increased because original budgets were overstated.	TBC	0.000	0.000	0.000	N/A
36		Low	Increased Environmental Health fees	Fees and charges increase has only be calculated for Year 1 including the amalgamation of charges from 4x Districts. A separate annual fee setting process will be required for future years.	TBC	-0.042	0.000	0.000	N/A
37		Low	Increase Harbour fees (SWT area)	Fees and charges increase has only be calculated for Year 1. A separate annual fee setting process will be required for future years.	TBC	-0.001	0.000	0.000	N/A
38		Low	Registration Services: Ceremony fees	Ceremony fees have not changed since 2019. The fee increase being considered would bring fees back in line with full cost recovery.	TBC	-0.060	0.000	0.000	Yes
39		Low	The provision of physical newspapers in libraries	Currently libraries provide a range of National Newspapers at 12 of the 19 core libraries and a local newspaper at every library (including the Community Library Partnerships – apart from 1 library where there is no local newsagent). This proposal would end the provision of physical national newspapers, whilst retaining local publications.	TBC	-0.011	0.000	0.000	Yes
40		Low	Online Information Resources	Somerset Libraries currently provides a small selection of online information resources, free to use with a library card. The proposal would reduce the range of online subscriptions.	TBC	-0.012	0.000	0.000	Yes
41		Low	Printing service	This option represents a full year contract efficiency saving as a new printing solution has been implemented.	TBC	-0.013	0.000	0.000	N/A
42		Low	Libraries outreach vehicle	An outreach vehicle is used to represent the service at a range of outreach events. The vehicle is ageing and likely to be more costly to maintain. There is also a lack of qualified drivers.	TBC	-0.008	0.000	0.000	N/A
43		Low	Community Library Partnerships (CLP)underspend	Removal of underspend	TBC	-0.009	0.000	0.000	N/A
44		Low	One-Off Use of Disabled Facilities Grant (DFG) to Fund Equipment	Increase the base income budget to account for 22/23 over recovery in income. This is a demand led service, however it anticipated that the income would remain at the revised level.	TBC	-0.090	0.000	0.000	N/A
45		Low	Increase in fees and charges	Fees and charges have been reviewed for year 1 2023/24 and an agreed inflation figure applied.	TBC	-0.176	0.000	0.000	N/A
46		Medium	SBCP Building Control Charges alignment	Fees to be aligned for the new authority. An economic downturn could also result in low numbers of applications meaning a fall in income.	TBC	-0.050	0.000	0.000	N/A
47		Medium	Payments to Contractors	Dependent on number of DS's small reduction allowed	TBC	-0.001	0.000	0.000	N/A
48		Medium	SSDC Yeovil Recreation Centre	Yeovil Recreation Centre has diversified its offer in 2021 including construction of a new community space. Booking income from this space can now be added to the budget . Rising energy costs prevent any further income opportunities.	TBC	-0.003	0.000	0.000	N/A

49		Medium	Torr Sports & Leisure (Fusion Lifestyle) Temporary Rent Savings	Temporary rent savings due to short closure of Torr Sports as part of its redevelopment as part of Glastonbury Town Deal. Requires negotiation with operator.	TBC	-0.011	0.000	0.000	N/A	
50		Medium	Freedom Leisure Contract savings	End of annual payments to Freedom Leisure in South Somerset who run 4 x leisure facilities. Budget of 669K per annum was built into SSDC MTFP, from 2023/4 not required as per contract with operator.	TBC	-0.669	0.000	0.000	Yes	
51		High	Contract rationalisation - IDV contract	Natural insource of ground care services at the end of contractual terms (MDC Nov 23, SWaT Feb 24)	TBC	-0.100	-0.100	0.000	N/A	
52		Medium	Somerset Lifeline - 3% increase on subscription fees for all current customers	Increase in service subscription fees by 3% in year 1. This is based upon 2021/22 customer numbers and has taken into consideration the average closed accounts per year.	TBC	-0.032	0.032	0.000	Yes	
53		Medium/High	Possible IN and demolition notice applications fee revenue	Consultation ongoing with regard to Local Authority BC charging for Initial Notices and Demolition notices processing. Legislation unlikely to be in place prior to vesting day.	TBC	-0.005	0.000	0.000	N/A	
54		Medium/High	Somerset Lifeline - Alignment of fees and charges for new customers from April 2023	Increase in fees and charges for new customers. This modelling is based purely on year 1 charges and has been modelled to reflect a move to a 100% move to digital services from 2025 and a 5% increase in customer base.	TBC	-0.106	-0.141	-0.128	Yes	
55		Medium/High	Fee earning work from Access Audits, Fire Risk Assessments, Standard Assessment Procedures (SAP) and Air Testing, Simplified Building Energy Model (SBEM), Energy performance certificates, and LABC Warranties Sound Tests	Possibility of alternative fee earning work. Setting up costs are high risk and medium risk when brand established. The ability to sustain growth and acquire additional business is paramount along with investing in training and development of staff to diversify resources into consultancy work.	TBC	-0.001	-0.007	-0.002	Yes	
<b>Communities Services Total</b>							<b>-1.560</b>	<b>-0.278</b>	<b>-0.142</b>	
59		Low	Subscription to LRF	Currently the Somerset LAs together contribute £11250 towards the LRF Secretariat costs. Reduction has been negotiated	TBC	-0.006	0.000	0.000	N/A	
60		Low	RoW Fees and charges review	Application of annual pay award to hourly rates and review of flat rate fees	TBC	-0.003	0.000	0.000	N/A	
61		Low	Rental Income	SCC rent spaces at Gateway Park & Ride to external organisations. The number of spaces rented have increased to a total of 350 allowing for additional income across the service	TBC	-0.130	0.000	0.000	N/A	
62		Low	20 MPH maintenance budget	Maintenance Budget is not needed in 23/24 as 20MPH signs are still under warranty, will be required from 24-25	TBC	-0.200	0.200	0.000	N/A	
63		Low	Full cost recovery for Street works permitting	Full cost recovery for Street works permitting to include the 'below the line' costs @ £20k per person	TBC	-0.260	0.260	0.000	N/A	
64		Low	Recycle More	The new collection service (Recycle More) results in a saving when fully implemented.	TBC	-3.076	0.000	0.000	N/A	
65		Low	Covid Measures	The current budget for covid measures implemented on the waste collection contract will not be needed in 23/24. half of the measures have already been removed in 22/23 (delivering an in-year saving)	TBC	-0.612	0.000	0.000	N/A	
66		Low	Walpole Food gate fee	A gate fee reduction has been negotiated with the contractor.	TBC	-0.020	0.000	0.000	N/A	
67		Low	Bulky waste charging	Bulky Waste increase of 10% CPI figure applied to fees and charges.	TBC	-0.013	0.000	0.000	Yes	
68		Low	NEW - 24 OCT 22 - Capitalising containers	Capitalising containers instead of putting them through as stock (revenue)	TBC	-1.076	0.000	0.000	N/A	
69		Low	Bridges - Contract Inflation	We would propose managing the works contract inflation costs within the existing budget, by reducing the delivery of non-essential schemes.	TBC	-0.062	-0.036	-0.016	N/A	
70		Low	Fund principal active travel officer from DFT capability fund	Fund this post from a Department for Transport active travel capability fund grant instead of from SCC revenue budget	TBC	-0.051	0.000	0.000	N/A	
71		Low	Estate roads team fully funded from income	Fully fund the estate roads approval team from fees and charges paid by developers for this service.	TBC	-0.029	0.000	0.000	N/A	
72		Low	Reduce budget for Transport Assessment Modelling advice	Reduce contract spend by reducing the amount of consultancy advice utilised (e.g. for traffic modelling advice) when responding to developer transport assessments associated with planning applications.	TBC	-0.008	0.000	0.000	N/A	
73		Low	Increase in discretionary fee income	Income could be increased through a consistent approach towards discretionary fees/ charges that include: PPAs, pre-app advice, S106 etc. An LGR product aims to harmonise fees. This could be set at the highest level across each charging line to maximise fee income.	TBC	-0.100	0.000	0.000	Yes	
74		Low	Acoustic Specialist	Removal of vacant Acoustic Specialist post at SCC, offset against retention of some budget for ad hoc consultancy	TBC	-0.035	0.000	0.000	N/A	

75		Low	Advertising of planning applications	Investigate economies of scale through procurement but funnelling all advertising of planning applications through a single provider	TBC	-0.005	0.000	0.000	N/A
76		Low	Economic Development - non salary operational changes and efficiencies	Realisation of opportunities for cashable operational efficiencies and marketing/promotional spend savings via unitarization (including ceasing Mendip business awards scheme)	TBC	-0.015	0.000	0.000	N/A
77		Low	Economic Development - fees and charges from Somerset Business Hub	Scaling up countywide the Mendip Hub business engagement model in the new Somerset Council will enable additional income from training and support services and introductions to the Trading Standards Primary Authority function	TBC	-0.001	-0.004	0.000	N/A
78		Low	Energy savings from installing LED equipment	Energy savings are based on today's electricity rates and will be subject to change as the energy market fluctuates.	TBC	-0.020	0.000	0.000	N/A
79		Low	Increase in Traffic Management Fees	Increase TTRO Fees by 10% inflationary costs and introduce charging for TPCA act closures	TBC	-0.286	0.000	0.000	N/A
80		Low	Increase in On-Street Car Parking Fees	Increase Fees by 10% inflationary costs and look at charging all year round	TBC	-0.058	0.000	0.000	Yes
81		Low	Increase in Off-Street Car Parking Fees	Increase Fees by 10% inflationary costs	TBC	-0.400	0.000	0.000	Yes
82		Medium	Charging £200 for TPCA closures in the new authority	Consistent approach to charging and cost recovery for events carried out under the TPCA. As more events move to closures under RTRA the income will decrease.	TBC	-0.030	0.005	0.010	N/A
83		Medium	Materials Income	The Council share risk on recycle revenue with SUEZ. Only 80% of income was budgeted for, with 20% to be held in an earmarked reserve. This will be covered from the general reserve and this saving reflects not requiring a specific reserve.	TBC	-0.444	0.000	0.000	N/A
84		Medium	Garden Waste charging	Garden waste subscription increase of 10% CPI figure applied to fees and charges.	TBC	-0.332	0.000	0.000	Yes
85		Medium	Demographic Growth	Demographic growth in garden and bulky waste customers resulting in increased income -based on housing growth of 1%	TBC	-0.038	0.000	0.000	N/A
86		Medium	Increase in assumed fee income	The planning application fee is set nationally. The quantum of fee income is a product of economic activity over which the Council has little control. However, a review of assumed fee income over the past few years indicates that an increase in fees could be assumed, albeit this carries some risks.	TBC	-0.100	0.000	0.000	N/A
87		Medium	Neighbour Notifications	Reduction in printing and postage costs by taking a consistent approach not to send neighbour notifications	TBC	-0.025	0.000	0.000	Yes
88		Medium	Trading Standards - managed service levels and staffing reduction	Reduction/removal of discretionary trading standards activity and staffing levels equivalent to 1 FTE in Somerset, delivered by natural turnover and implementation of succession planning including apprenticeship posts in lieu of senior post to provide savings in the staffing budget.	TBC	-0.050	0.000	0.000	Yes
89		Medium	Trading Standards - reduced premises requirements at Chelston Depot	Reduction in the amount of premises utilisation by the joint Trading Standards service at the Chelston Depot enabling part of the space to be released for commercial letting (Trading Standards would need to retain a residual presence linked to metrology lab and storage needs)	TBC	-0.003	-0.003	0.000	N/A
90		Medium	Economic Development - fees and charges	Growth in income from fees and charges linked to economic development. Means identified include adjusting income at Minehead WSR visitor car park fees to match nearby car parks and reflect increased usage and introduction of charges for events management and organisation	TBC	-0.030	0.000	0.000	N/A
91		Medium	Economic Development - integrated operating model for workspace	Generation of operating efficiencies and net income growth by aggregating the small business workspace of the five Councils under a single transformed operating model	TBC	-0.020	-0.060	-0.015	N/A
92		Medium	Additional Park and Ride income	Additional income from park and ride service	TBC	-0.060	-0.017	0.026	N/A
93		Medium	Concessionary Fares	Reduction in Concessionary Fares Budget	TBC	-0.100	0.000	0.000	N/A
94		Medium/High	Winter service - stop filling grit bins and dumpy bags	We would stop offering to fill the parish grit bins or putting out Dumpy bags	TBC	-0.022	0.000	0.000	N/A
95		Medium/High	Reduction of Agency staff	Long term approach to recruitment and retention should enable less reliance on agency staff. Saving is broad brush based on considered potential.	TBC	0.000	0.000	-0.200	N/A
96		Medium/High	Mod/ int PPOs notice costs - De-reg	New regulations will not require newspaper adverts for modification and public path order notices	TBC	-0.004	0.000	0.000	Yes
	Climate & Place Total					<b>-7.722</b>	<b>0.346</b>	<b>-0.195</b>	
97	Adults Service	Low	Community focused redesign of traditional service	Savings on proposed project to redesign service delivery using community partners. This is achievable within existing resources/activities	Mel Lock	-0.025	0.000	0.000	Yes
98		Low	Public Health Grant - Funding Services	Contribution from public health for activities in 2025/2026 to support healthy lifestyles for adults	Mel Lock	0.000	0.000	-0.900	N/A
99		Low	One-Off Use of Disabled Facilities Grant (DFG) to Fund Equipment	Consolidation of historical underspends of DFG in districts into one fund for aids and adaptations	Mel Lock	-3.500	3.500	0.000	N/A

100		Medium	Newton Europe - estimated savings in Adult services	Newton Europe engaged in Quarter 3 2022/2023 for diagnostic work to identify process improvements and associated savings - recommendations expected in February 2023	Mel Lock	-5.000	-5.000	0.000	Once report is produced
101		Low	BCF/ICB Once Off Funding	Once off Government funding via Better Care Fund in collaboration with NHS partners	Mel Lock	-2.000	2.000	0.000	N/A
	<b>Adults Service Total</b>					<b>-10.525</b>	<b>0.500</b>	<b>-0.900</b>	
102	<b>Children's Services</b>	Low	Public Health Grant - Funding Services	Contribution from public health for activities in 2025/2026 to support healthy lifestyles for children and young people aged 6 months to 25 years	Claire Winter	0.000	0.000	-0.900	N/A
103		Medium	Family Intervention Service - Invest to Save Proposal	Savings made by expanding the Family Intervention Service to provide care and support to children under 16 in unregistered placements. This would replace the current spot purchasing of external agency staff to undertake this role. The Family Intervention Service will provide better quality and lower cost care and support	Claire Winter	-0.500	0.000	0.000	N/A
104		Medium	Family Safeguarding	Savings made by reducing the need for children to come into the County's care as a result of the impact of the multi-disciplinary Family Safeguarding Team's work with families	Claire Winter	-1.269	0.000	0.000	N/A
105		High	Diagnostic Review of Children's Services	Estimated savings from a review by Impower. Impower's findings will need to be assessed once the review is completed	Claire Winter	-1.000	0.000	0.000	Once report is produced
106		Medium	Turnover Factor in Children's Services	Savings from salary payments between the time when a staff member leaves the organisation and a new member of staff starts their employment	Claire Winter	-0.500	0.000	0.000	N/A
107		Low	Early Help Fund	Savings of £200,000 which represent the amount for unallocated small grants for bespoke projects to support vulnerable children which were available to local groups from SCC via the Somerset Community Foundation. There has been a low take up from this fund by local groups	Claire Winter	-0.200	0.000	0.000	Yes
108		Medium	Homes to Inspire - Strategic Partnership	Savings made by moving children from unregistered and external residential placements to in-house residential homes, run through the strategic partnership with The Shaw Trust	Claire Winter	-0.820	-1.109	-0.469	Yes
109		Medium	Homes to Inspire - Strategic Partnership 16/17 Staying Close Pods	Savings made by moving young 16/17 year olds out of supported living in external semi-independent placements to in-house staying close pods run through the strategic partnership with The Shaw Trust	Claire Winter	-0.337	0.000	0.000	Yes
	<b>Children's Services Total</b>					<b>-4.625</b>	<b>-1.109</b>	<b>-1.369</b>	
110	<b>Public Health</b>	Low	Communications Support within 'Stronger Communities'	Reduction in dedicated communications support for the Central Volunteer Team to promote volunteering in SCC services.	Trudi Grant	-0.010	0.000	0.000	N/A
111			'Stronger Communities' Project Funding	Reduced funding for projects within Stronger Communities (Community Development, Volunteering, Armed Forces Covenant and VCSE Engagement/Support). Remaining SCC funding will enable Public Health to fulfil its agreements within Stronger Communities.	Trudi Grant	-0.018	0.000	0.000	N/A
112		Medium	Somerset Integrated Domestic Abuse Service	Reduction in SCC's contribution for the 'Somerset Integrated Domestic Abuse Service' contract. A provider has won 3 of the 5 lots and is able to reduce establishment costs as a result.	Trudi Grant	-0.072	0.000	0.000	N/A
	<b>Public Health Total</b>					<b>-0.100</b>	<b>0.000</b>	<b>0.000</b>	
113	<b>Strategy, Performance &amp; Localities</b>	Low	Reduction in Member Allowances	Reduction in Council Members from 320 to 110	TBC	-0.520	0.000	0.000	N/A
114		Low	Reduction in other Member costs	Reduction in Council Members from 320 to 110	TBC	-0.044	0.000	0.000	N/A
115		Low	Savings from duplication of district and county supplies	Reduction from printing and other supplies in district base budgets	TBC	-0.050	0.000	0.000	N/A
	<b>Strategy, Performance &amp; Localities Total</b>					<b>-0.614</b>	<b>0.000</b>	<b>0.000</b>	
	<b>Grand Total</b>					<b>-40.807</b>	<b>-4.203</b>	<b>-6.206</b>	